# Efficient Cheap Talk in Complex Environments

Yunus C. Aybas Stanford Economics Steven Callander Stanford GSB

February 5, 2024

- ► In practice, experts often have power over decision makers.
  - ▶ Division managers over the headquarters (Milgrom and Roberts, 1988),
  - ► Realtors over homeowners (Levitt and Syverson, 2008),
  - ► OBGYNs over patients (Gruber and Owings, 1996),
  - Congressional committees over the floor (Gilligan and Krehbiel, 1987).

- ► In practice, experts often have power over decision makers.
  - ▶ Division managers over the headquarters (Milgrom and Roberts, 1988),
  - ► Realtors over homeowners (Levitt and Syverson, 2008),
  - ► OBGYNs over patients (Gruber and Owings, 1996),
  - ► Congressional committees over the floor (Gilligan and Krehbiel, 1987).
- ▶ "The power position of an expert is always overtowering." Weber (1922)

- ▶ The economic models of expertise contrast with expertise in practice.
- ► Canonical cheap talk model of Crawford & Sobel (1982) has two key conclusions:

- ▶ The economic models of expertise contrast with expertise in practice.
- Canonical cheap talk model of Crawford & Sobel (1982) has two key conclusions:
  - 1. Communication is valuable, but it is necessarily inefficient.

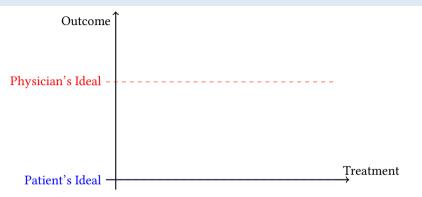
- ▶ The economic models of expertise contrast with expertise in practice.
- Canonical cheap talk model of Crawford & Sobel (1982) has two key conclusions:
  - 1. Communication is valuable, but it is necessarily inefficient.
  - 2. The expert has no power outcome is decision maker's ideal in expectation.

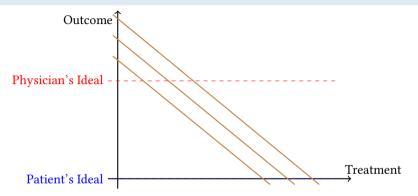
- ► The economic models of expertise contrast with expertise in practice.
- Canonical cheap talk model of Crawford & Sobel (1982) has two key conclusions:
  - 1. Communication is valuable, but it is necessarily inefficient.
  - 2. The expert has no power outcome is decision maker's ideal in expectation.
- $\Rightarrow\,$  Expert would be better off if she can transfer her expertise to the decision maker.

- ► The economic models of expertise contrast with expertise in practice.
- Canonical cheap talk model of Crawford & Sobel (1982) has two key conclusions:
  - 1. Communication is valuable, but it is necessarily inefficient.
  - 2. The expert has no power outcome is decision maker's ideal in expectation.
- $\Rightarrow\,$  Expert would be better off if she can transfer her expertise to the decision maker.
- ▶ Enormous literature of applied models builds on Crawford and Sobel.

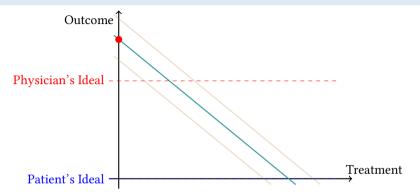
- ► The economic models of expertise contrast with expertise in practice.
- Canonical cheap talk model of Crawford & Sobel (1982) has two key conclusions:
  - 1. Communication is valuable, but it is necessarily inefficient.
  - 2. The expert has no power outcome is decision maker's ideal in expectation.
- $\Rightarrow\,$  Expert would be better off if she can transfer her expertise to the decision maker.
- ▶ Enormous literature of applied models builds on Crawford and Sobel.
- Mismatch between models and practice Why?

Treatment

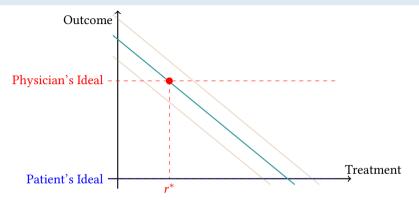




► Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

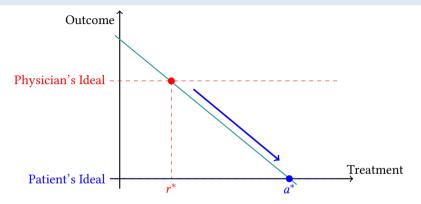


► Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.



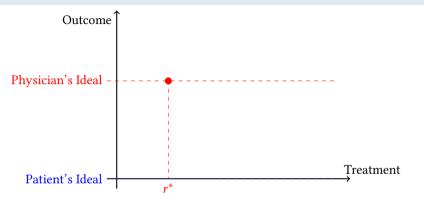
• Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

Physician reveals ideal treatment



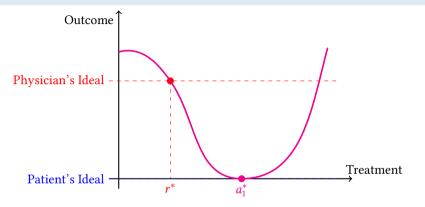
► Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

▶ Physician reveals ideal treatment → Patient inverts the mapping and learns own ideal treatment.



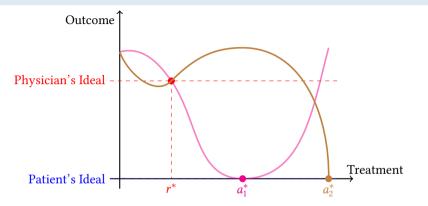
▶ Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

- ▶ Physician reveals ideal treatment → Patient inverts the mapping and learns own ideal treatment.
- ▶ **Practice:** Relationship between treatments and outcomes is highly unknown and complex.



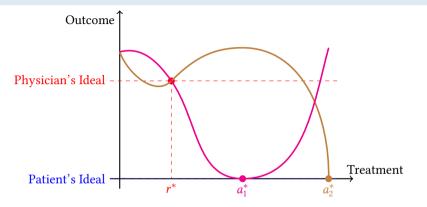
• Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

- Physician reveals ideal treatment  $\rightarrow$  Patient inverts the mapping and learns own ideal treatment.
- ▶ Practice: Relationship between treatments and outcomes is highly unknown and complex.



• Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

- ▶ Physician reveals ideal treatment → Patient inverts the mapping and learns own ideal treatment.
- ▶ Practice: Relationship between treatments and outcomes is highly unknown and complex.



• Crawford-Sobel: Relationship between treatments and outcomes is linear with known slope.

- Physician reveals ideal treatment  $\rightarrow$  Patient inverts the mapping and learns own ideal treatment.
- ▶ Practice: Relationship between treatments and outcomes is highly unknown and complex.
  - ▶ Physician reveals ideal treatment → Patient cannot invert the mapping and faces uncertainty.

▶ Strategic communication in complex environments where the relationship is non-invertible.

- ▶ Strategic communication in complex environments where the relationship is non-invertible.
- ▶ We model the mappings from actions to outcomes as paths of Brownian Motion.

- ▶ Strategic communication in complex environments where the relationship is non-invertible.
- ▶ We model the mappings from actions to outcomes as paths of Brownian Motion.
  - The expert knows the outcome of every action.
  - ► The decision maker knows the joint distribution of outcomes for each action.

- ▶ Strategic communication in complex environments where the relationship is non-invertible.
- ▶ We model the mappings from actions to outcomes as paths of Brownian Motion.
  - The expert knows the outcome of every action.
  - ► The decision maker knows the joint distribution of outcomes for each action.
- Equilibrium reverses the predictions of C-S:
  - 1. Communication is Pareto efficient.
  - 2. The expert has full power the equilibrium outcome is equivalent to full delegation.

# **Reconciling Theory with Practice**

• We capture the decision making power of the expert.

- We capture the decision making power of the expert.
- ▶ This power comes purely from their informational advantage.

- We capture the decision making power of the expert.
- ▶ This power comes purely from their informational advantage. Is this the right explanation?

- We capture the decision making power of the expert.
- ► This power comes purely from their informational advantage. Is this the right explanation?
- "As a consequence of the information inequality, the patient must delegate to the physician much of his freedom of choice."
   Kenneth Arrow (1963, p.964)

- We capture the decision making power of the expert.
- ► This power comes purely from their informational advantage. Is this the right explanation?
- "As a consequence of the information inequality, the patient must delegate to the physician much of his freedom of choice."
   Kenneth Arrow (1963, p.964)
- ▶ Large information gaps are the source of expert power. (Weber, 1922; French and Raven, 1959).

- We capture the decision making power of the expert.
- ► This power comes purely from their informational advantage. Is this the right explanation?
- "As a consequence of the information inequality, the patient must delegate to the physician much of his freedom of choice."
   Kenneth Arrow (1963, p.964)
- ▶ Large information gaps are the source of expert power. (Weber, 1922; French and Raven, 1959).
- ▶ We show how large of an "information inequality" supports expert power by itself.

► Why Brownian Motion?

▶ Why Brownian Motion? It is a tractable model with attractive properties.

▶ Why Brownian Motion? It is a tractable model with attractive properties.

- Parameterize how much is learned from the expert's ideal action.
- ► Show how much learning is too much learning for supporting expert power.

- ▶ Why Brownian Motion? It is a tractable model with attractive properties.
  - ▶ Parameterize how much is learned from the expert's ideal action.
  - ► Show how much learning is too much learning for supporting expert power.
- ▶ Brownian Motion, and its special features, are not necessary for expert power.

- ▶ Why Brownian Motion? It is a tractable model with attractive properties.
  - ▶ Parameterize how much is learned from the expert's ideal action.
  - ► Show how much learning is too much learning for supporting expert power.
- ▶ Brownian Motion, and its special features, are not necessary for expert power.
- ▶ We provide examples of other environments and extract the essential ingredient for expert power.

- ▶ Why Brownian Motion? It is a tractable model with attractive properties.
  - ▶ Parameterize how much is learned from the expert's ideal action.
  - ► Show how much learning is too much learning for supporting expert power.
- ▶ Brownian Motion, and its special features, are not necessary for expert power.
- ▶ We provide examples of other environments and extract the essential ingredient for expert power.
- ► A large 'information inequality' is the essential ingredient for expert power.
  - ► Expert can reveal her most-preferred action without eliminating all uncertainty.

#### 1. Brownian Motion Model.

#### 2. Results

- Decision making without the Expert.
- ► Main Result: Decision making with the Expert.
- 3. Extensions: Brownian Motion and Beyond.

- ▶ **Players:** Sender (the expert) and receiver (the decision maker).
- Actions and Messages:  $\mathcal{A} = [0, q]$  for  $q \in \mathbb{R}$  and  $r \in \mathcal{M}$ .
- **Outcomes:**  $\psi : \mathcal{A} \to \mathbb{R}$  maps actions to outcomes.
- **Preferences:**  $u^{S}(a) = -(\psi(a) b)^{2}$  and  $u^{R}(a) = -\psi(a)^{2}$ .
  - Results hold for weakly concave  $u^{R}(\cdot)$  and any  $u^{S}(\cdot)$  maximized at *b*.



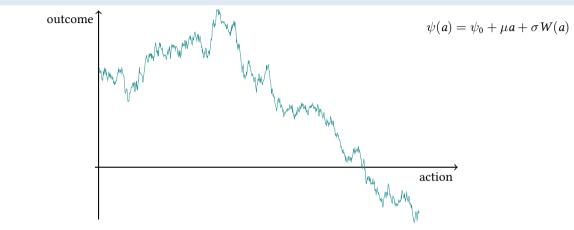


#### **Solution Concept:** Perfect Bayesian Equilibrium.

Formal Definitions

action

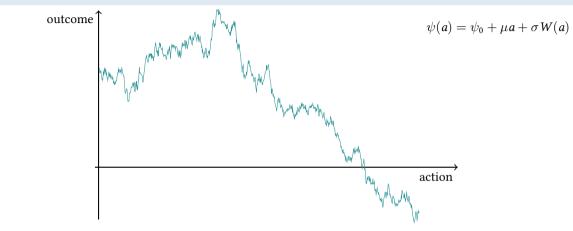




 $\blacktriangleright\,$  The mapping  $\psi:\mathcal{A}\to\mathbb{R}$  is given by the path of a Brownian Motion.

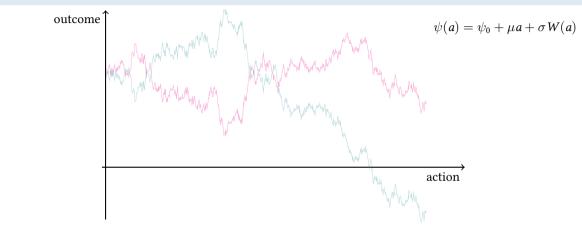
Details of Complex Environments

• Expert knows the realized mapping.



 $\blacktriangleright\,$  The mapping  $\psi:\mathcal{A}\to\mathbb{R}$  is given by the path of a Brownian Motion.

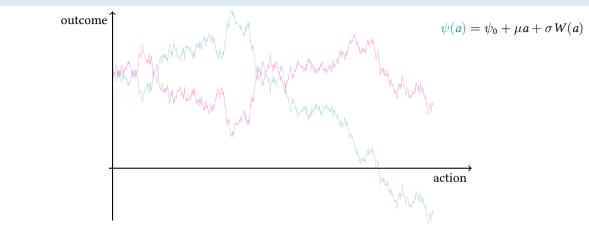
Details of Complex Environments



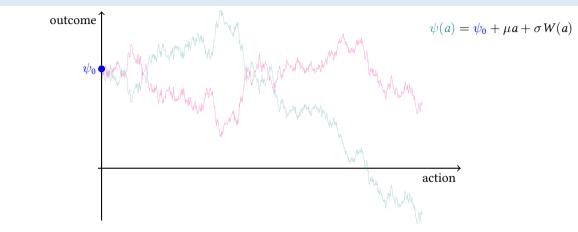
• The mapping  $\psi : \mathcal{A} \to \mathbb{R}$  is given by the path of a Brownian Motion.

Details of Complex Environments

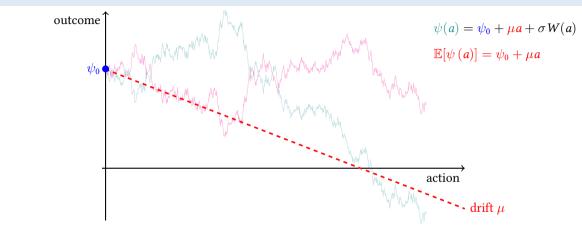
► Expert knows the realized mapping. Receiver does not know the realized mapping.



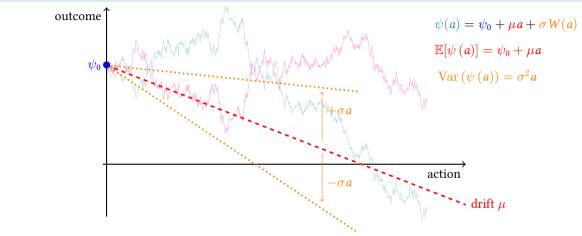
Receiver knows mapping is Brownian Motion



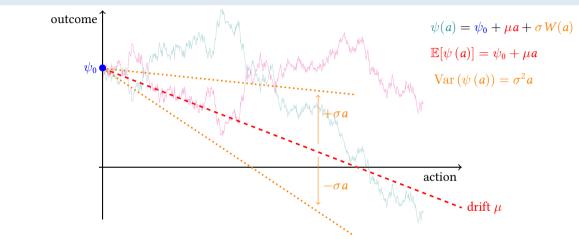
• Receiver knows mapping is Brownian Motion with parameters:  $\psi_0$ ,



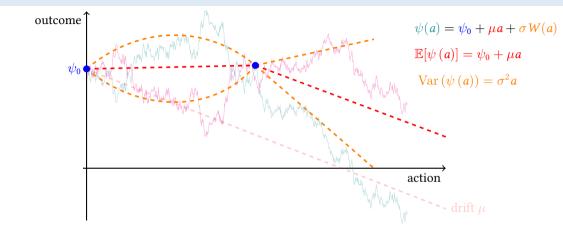
• Receiver knows mapping is Brownian Motion with parameters:  $\psi_0$ , drift  $\mu$ ,



• Receiver knows mapping is Brownian Motion with parameters:  $\psi_0$ , drift  $\mu$ , and scale  $\sigma$ .



- Receiver knows mapping is Brownian Motion with parameters:  $\psi_0$ , drift  $\mu$ , and scale  $\sigma$ .
- ► Receiver Beliefs:  $\psi(a) \sim \mathcal{N}(\psi_0 + \mu a, \sigma^2 a)$  and  $\operatorname{Cov}(\psi(a), \psi(a')) = \sigma^2 \min\{a, a'\}$ .



- Receiver knows mapping is Brownian Motion with parameters:  $\psi_0$ , drift  $\mu$ , and scale  $\sigma$ .
- ► Receiver Beliefs:  $\psi(a) \sim \mathcal{N}(\psi_0 + \mu a, \sigma^2 a)$  and  $\operatorname{Cov}(\psi(a), \psi(a')) = \sigma^2 \min\{a, a'\}$ .
- Learning one point in the mapping  $\neq$  Learning the whole mapping.

# Simple v. Complex Environments

- ▶ Key Difference: How much the receiver learns from the expert's most preferred action.
- ▶ This is captured with the "informational inequality" about  $\psi : \mathcal{A} \to \mathbb{R}$ .

# Simple v. Complex Environments

- ▶ Key Difference: How much the receiver learns from the expert's most preferred action.
- This is captured with the "informational inequality" about  $\psi : \mathcal{A} \to \mathbb{R}$ .
- ▶ Simple Environments: Relationship is known and outcomes are perfectly correlated.
  - $\psi(a) = \theta a$  where  $\theta \in \mathbb{R}$  is the private information of the expert.

$$\psi(a) = b \Rightarrow \theta = b + a \Rightarrow \psi(a') = (b + a) - a'$$

## Simple v. Complex Environments

- ► Key Difference: How much the receiver learns from the expert's most preferred action.
- This is captured with the "informational inequality" about  $\psi : \mathcal{A} \to \mathbb{R}$ .
- ▶ Simple Environments: Relationship is known and outcomes are perfectly correlated.

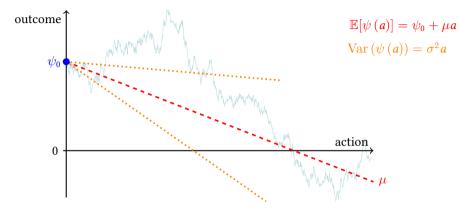
•  $\psi(a) = \theta - a$  where  $\theta \in \mathbb{R}$  is the private information of the expert.

$$\psi(a) = b \Rightarrow \theta = b + a \Rightarrow \psi(a') = (b + a) - a'$$

- ► Complex Environments: Relationship is unknown and outcomes are imperfectly correlated.
  - $\psi(\cdot)$  is a Brownian Motion with parameters  $\mu$  and  $\sigma$ :

$$\psi(a) = b \Rightarrow \psi(a+x) \sim b + \mathcal{N}(\mu x, \sigma^2 x)$$

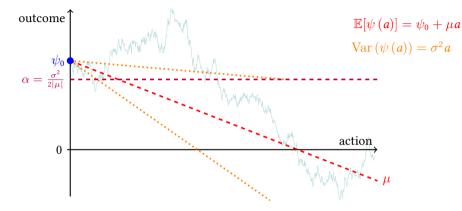
- 1. Brownian Motion Model.
- 2. Results
  - Decision making without the Expert.
  - ► Main Result: Decision making with the Expert.
- 3. Extensions: Brownian Motion and Beyond.



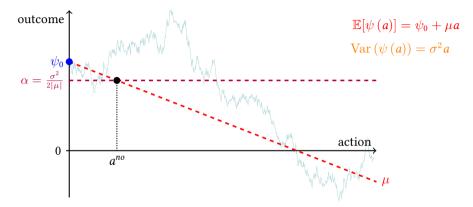
▶ Decisions without the expert involve a tradeoff between risk and return.



- Decisions without the expert involve a tradeoff between risk and return.
- a > 0 improves the outcome by  $\mu a$  (up until 0), but increases variance by  $\sigma^2 a$ .

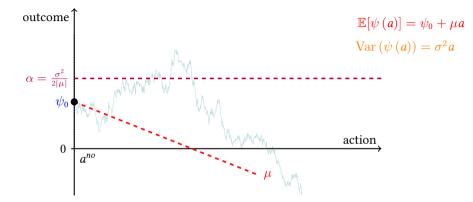


- Decisions without the expert involve a tradeoff between risk and return.
- a > 0 improves the outcome by  $\mu a$  (up until 0), but increases variance by  $\sigma^2 a$ .
- We call half of this ratio  $\alpha = \frac{\sigma^2}{2|\mu|}$  as the **risk complexity** of the environment.



**Lemma 1:** Without additional information, receiver picks  $a^{no}$  based on the risk complexity  $\alpha$  and the status-quo outcome  $\psi_0$ :

(i) If  $\alpha < \psi_0$  receiver chooses  $a^{no}$  such that  $\mathbb{E}[\psi(a^{no})] = \alpha$ ,



**Lemma 1:** Without additional information, receiver picks  $a^{no}$  based on the risk complexity  $\alpha$  and the status-quo outcome  $\psi_0$ :

(i) If α < ψ<sub>0</sub> receiver chooses a<sup>no</sup> such that E[ψ (a<sup>no</sup>)] = α,
(ii) If α > ψ<sub>0</sub> then the receiver chooses a<sup>no</sup> = 0.

1. The Model: Introducing Complex Environments.

2. Results

- Decision making without the Expert.
- ► Main Result: Decision making with the Expert.
- 3. Extensions: Brownian Motion and Beyond.

- We introduce the sender (expert) back into the game.
  - The sender observes the realized outcomes  $\psi(\cdot)$  and recommends an action  $r \in \mathcal{A}$ .
  - The receiver observes the recommendation and makes a choice  $a \in A$ .

- We introduce the sender (expert) back into the game.
  - The sender observes the realized outcomes  $\psi(\cdot)$  and recommends an action  $r \in \mathcal{A}$ .
  - The receiver observes the recommendation and makes a choice  $a \in A$ .
- ► How much power does the sender have over the final decision?
  - ▶ Full power if she can reveal her ideal action while keeping the receiver uncertain enough.

▶ **First-point strategy:** Sender recommends the <u>first</u> of her optimal actions.

$$m^*(\psi) := \min_{a \in [0,q]} \left\{ a : a \in rgmax_{a' \in \mathcal{A}} u^{\mathcal{S}}(a' \mid \psi) 
ight\}.$$

▶ **First-point strategy:** Sender recommends the <u>first</u> of her optimal actions.

$$m^*(\psi) := \min_{a \in [0,q]} \left\{ a : a \in rgmax_{a' \in \mathcal{A}} u^{\mathcal{S}}(a' \mid \psi) 
ight\}.$$

▶ First-point equilibria: Sender uses the first-point strategy and the receiver accepts it.

▶ **First-point strategy:** Sender recommends the <u>first</u> of her optimal actions.

$$m^*(\psi) := \min_{a \in [0,q]} \left\{ a : a \in rgmax_{a' \in \mathcal{A}} u^{\mathcal{S}}(a' \mid \psi) 
ight\}.$$

- ▶ First-point equilibria: Sender uses the first-point strategy and the receiver accepts it.
  - ► Sender's incentive compatibility is immediate, the receiver's incentive compatibility is subtle...

▶ **First-point strategy:** Sender recommends the <u>first</u> of her optimal actions.

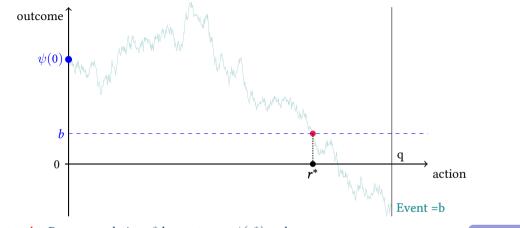
$$m^*(\psi) := \min_{a \in [0,q]} \left\{ a : a \in rgmax_{a' \in \mathcal{A}} u^{\mathcal{S}}(a' \mid \psi) 
ight\}.$$

- ▶ First-point equilibria: Sender uses the first-point strategy and the receiver accepts it.
  - ► Sender's incentive compatibility is immediate, the receiver's incentive compatibility is subtle...
  - ▶ What does the the receiver learn from the recommendation about the path?



1. Event = b: Recommendation  $r^*$  has outcome  $\psi(r^*) = b$ .

Details for Event=b



1. Event = b: Recommendation  $r^*$  has outcome  $\psi(r^*) = b$ .

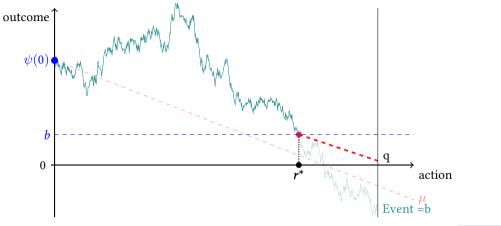
Details for Event=b



1. Event = b: Recommendation  $r^*$  has outcome  $\psi(r^*) = b$ .

Details for Event=b

▶  $r^*$  is the <u>first-minimum</u>.



1. Event = b: Recommendation  $r^*$  has outcome  $\psi(r^*) = b$ .

- $r^*$  is the <u>first-minimum</u>.
- ▶ No informational spillover to the right beyond  $\psi(r^*) = b$  Beliefs are <u>neutral</u>.



2. Event > *b*: Set of paths where  $\psi(r^*) > b$ .

Details for Event>b



2. Event > *b*: Set of paths where  $\psi(r^*) > b$ .

Details for Event>b



2. Event > *b*: Set of paths where  $\psi(r^*) > b$ .

Details for Event>b

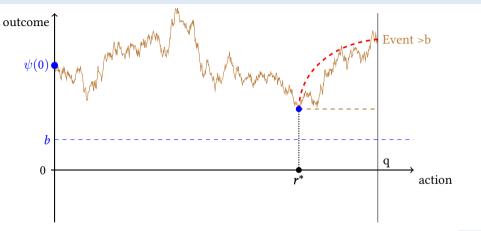
•  $r^*$  is the <u>first-minimum</u>.



2. Event > *b*: Set of paths where  $\psi(r^*) > b$ .

Details for Event>b

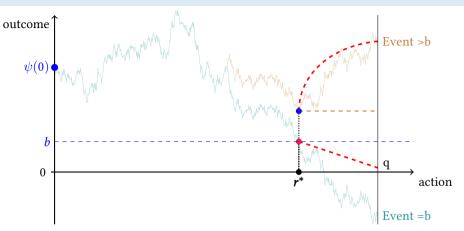
•  $r^*$  is the <u>first-minimum</u>. And  $r^*$  is also the <u>last-minimum</u>.



2. Event > *b*: Set of paths where  $\psi(r^*) > b$ .

Details for Event>b

- $r^*$  is the <u>first-minimum</u>. And  $r^*$  is also the <u>last-minimum</u>.
- ▶ Beliefs to the right are not neutral Formally they follow a <u>Brownian Meander</u> process.



- ▶ Recommendation reveals precisely the sender's optimal action but imprecisely its outcome.
- ▶ Receiver forms posterior over these events using the Bayes' rule.
- A new identity: The joint distribution of the hitting time and the location of the minimum.

(i) The misalignment is small compared to the risk complexity:

If 
$$0 < b < rac{\sigma^2}{2|\mu|} = lpha$$
 then  $q_b^{\max} = \infty$  .

(i) The misalignment is small compared to the risk complexity:

If 
$$0 < b < rac{\sigma^2}{2|\mu|} = lpha$$
 then  $q_b^{\max} = \infty.$ 

(ii) Or if the action space is not too large:

If 
$$\psi_0 > b > rac{\sigma^2}{2|\mu|} = lpha$$
 then  $q_b^{\max} \in \mathbb{R}_{++}$  .

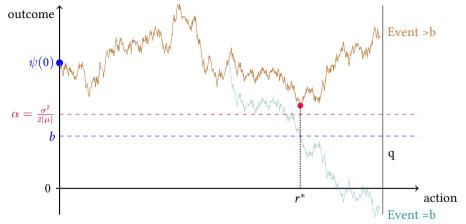
(i) The misalignment is small compared to the risk complexity:

$$\text{If } 0 < b < \frac{\sigma^2}{2|\mu|} = \alpha \text{ then } q_b^{\max} = \infty.$$

(ii) Or if the action space is not too large:

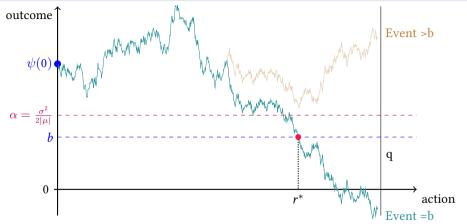
If 
$$\psi_0 > b > rac{\sigma^2}{2|\mu|} = lpha$$
 then  $q_b^{\max} \in \mathbb{R}_{++}$ .

#### The Receiver's Optimal Response: $b \leq \alpha$



• Event  $> b \implies$  Receiver and sender have aligned action preferences.

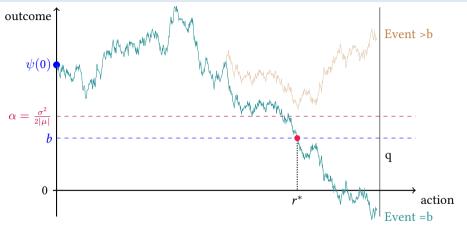
#### The Receiver's Optimal Response: $b \leq \alpha$



• Event  $> b \implies$  Receiver and sender have aligned action preferences.

• Event =  $b \implies$  Receiver and sender have misaligned action preferences.

#### The Receiver's Optimal Response: $b \leq \alpha$



• Event  $> b \implies$  Receiver and sender have aligned action preferences.

- Event =  $b \implies$  Receiver and sender have misaligned action preferences.
- ▶ Logic of the 'no expert' result applies for deviations to right of the recommendation.

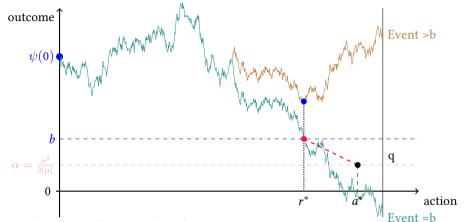
(i) The misalignment is small compared to the risk complexity:

If 
$$0 < b < rac{\sigma^2}{2|\mu|} = lpha$$
 then  $q_b^{\max} = \infty.$ 

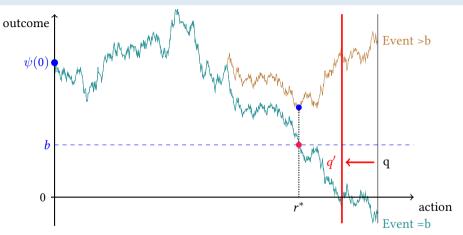
(ii) Or if the action space is not too large:

$$\text{If } \psi_0 > b > \frac{\sigma^2}{2|\mu|} = \alpha \text{ then } q_b^{\max} \in \mathbb{R}_{++}.$$

#### The Receiver's Optimal Response: $b > \alpha$

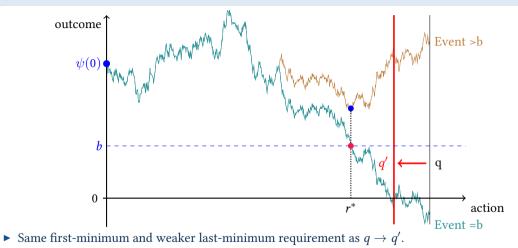


- For  $b > \alpha$ , the receiver faces a trade-off:
  - In Event >b the receiver's best response is  $a = r^*$ .
  - In Event =b the receiver's best response is  $a^*$  such that  $\mathbb{E}[\psi(a^*)] = \alpha$ .
- Efficient cheap talk requires the receiver to choose exactly  $r^*$  and nothing in between.

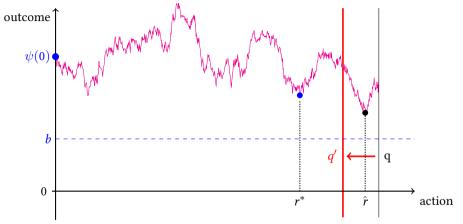


Before showing existence, we first explain how action space influences the receivers inference problem.

**Lemma 2:** If the first-point equilibrium exists for  $\mathcal{A} = [0, q]$ , then it exists for  $\mathcal{A}' = [0, q']$  whenever q' < q.

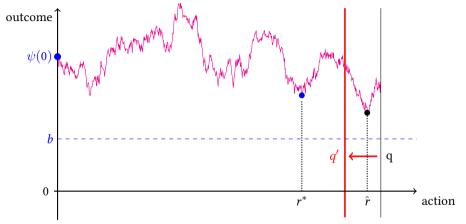


• No paths are eliminated as  $q \rightarrow q'$ .



▶ Same first-minimum and weaker last-minimum requirement as  $q \rightarrow q'$ .

▶ No paths are eliminated as  $q \rightarrow q'$ . But paths are *added* to Event >b as  $q \rightarrow q'$ .

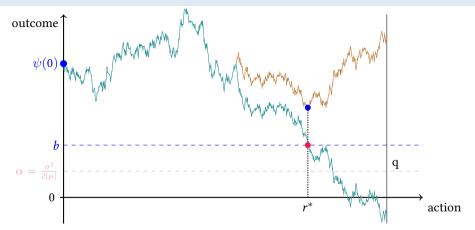


▶ Same first-minimum and weaker last-minimum requirement as  $q \rightarrow q'$ .

- No paths are eliminated as  $q \rightarrow q'$ . But paths are *added* to Event >b as  $q \rightarrow q'$ .
- $\Rightarrow$  Probability of Event > b is decreasing in q.

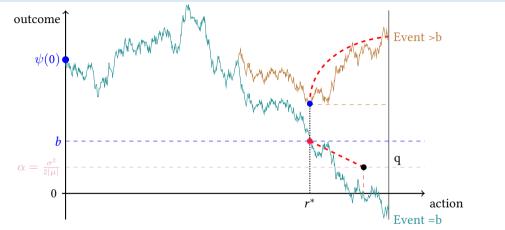
Details of the Argument

# **Equilibrium Existence**



• Lemma 3: The first-point equilibrium exists for some  $\mathcal{A} = [0, q]$  with q > 0.

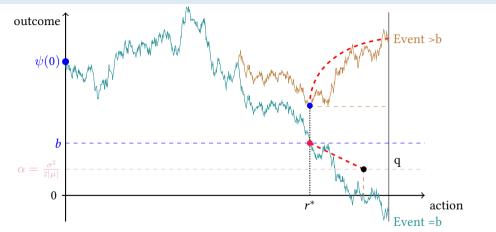
# Equilibrium Existence



• If *q* is not too large, the probability of Event > b is greater than Event = b.

▶ Moreover, if *q* is not too large the Brownian Meander dominates in expectation.

# Equilibrium Existence



- If *q* is not too large, the probability of Event > b is greater than Event = b.
- ▶ Moreover, if *q* is not too large the Brownian Meander dominates in expectation.
- ▶ Equilibrium does not rely on risk aversion, although it makes achieving it easier.

**Theorem 1.** The first-point equilibrium exists if and only if one of the following holds:

(i) Risk complexity is high and the expert's recommendation is very hard to invert.

$$b \leq rac{\sigma^2}{2|\mu|}$$

(ii) The action space is not too large and there is sufficient action alignment with the expert.

$$\mathcal{A} = [0,q] ext{ with } q \leq q_b^{ ext{max}}.$$

How does the size of largest action space  $q_b^{\max}$  change with the primitives of the environment?

How does the size of largest action space  $q_b^{\text{max}}$  change with the primitives of the environment?

- C1:  $q_b^{\max}$  is decreasing in *b* for  $b > \alpha$ .
  - Less likely to be 'aligned' (Event > b), and incremental gains are more attractive.

How does the size of largest action space  $q_b^{\max}$  change with the primitives of the environment?

- C1:  $q_b^{\max}$  is decreasing in *b* for  $b > \alpha$ .
  - Less likely to be 'aligned' (Event > b), and incremental gains are more attractive.

C2:  $q_b^{\text{max}}$  is increasing in  $\mu$ .

• More likely to be 'aligned' (Event > b), and incremental gains are less attractive.

How does the size of largest action space  $q_b^{\max}$  change with the primitives of the environment?

- C1:  $q_b^{\max}$  is decreasing in *b* for  $b > \alpha$ .
  - Less likely to be 'aligned' (Event > b), and incremental gains are more attractive.
- C2:  $q_b^{\max}$  is increasing in  $\mu$ .
  - ▶ More likely to be 'aligned' (Event > *b*), and incremental gains are less attractive.

Increased  $\sigma$  has conflicting effects.

Detailed effect of  $\sigma$ 

• Our simulations suggests that  $q_b^{\max}$  is generally increasing in  $\sigma > 0$ .

We also look for comparative statics for welfare within the first-point equilibrium (valid for  $q < q_b^{\max}$ ).

We also look for comparative statics for welfare within the first-point equilibrium (valid for  $q < q_b^{\max}$ ).

- C3: Both players utility strictly increase in *q*.
  - Wider action space  $\Rightarrow$  Path more likely to cross  $b \Rightarrow$  Both players better off.

We also look for comparative statics for welfare within the first-point equilibrium (valid for  $q < q_b^{\max}$ ).

- C3: Both players utility strictly increase in q.
  - Wider action space  $\Rightarrow$  Path more likely to cross  $b \Rightarrow$  Both players better off.

C4: Receiver utility strictly decreases and sender utility strictly increases in *b*.

• Larger bias  $\Rightarrow$  Path more likely to cross *b* & Equilibrium becomes worse for receiver ( $\geq b$ ).

We also look for comparative statics for welfare within the first-point equilibrium (valid for  $q < q_b^{\max}$ ).

- C3: Both players utility strictly increase in q.
  - Wider action space  $\Rightarrow$  Path more likely to cross  $b \Rightarrow$  Both players better off.

C4: Receiver utility strictly decreases and sender utility strictly increases in *b*.

- Larger bias  $\Rightarrow$  Path more likely to cross *b* & Equilibrium becomes worse for receiver ( $\ge b$ ).
- C5: Expected equilibrium outcome approaches to b as  $\sigma \to \infty$ .
  - Very complex issues  $\Rightarrow$  More likely to cross *b* & Receiver doesn't override  $\Rightarrow$  Both better off.

► Efficient equilibrium ⇒ Equilibrium action distribution have full support.

- $\blacktriangleright\,$  Efficient equilibrium  $\Rightarrow$  Equilibrium action distribution have full support.
  - If not, then an open set  $S \subseteq A$  is omitted.
  - $\Rightarrow$  Positive probability that the  $\psi(\cdot)$  attains a minimum weakly above *b* at some  $a \in S$ .
  - $\Rightarrow~$  Recommending the minimum instead improves the payoff for both players.

- $\blacktriangleright\,$  Efficient equilibrium  $\Rightarrow$  Equilibrium action distribution have full support.
  - If not, then an open set  $S \subseteq A$  is omitted.
  - $\Rightarrow$  Positive probability that the  $\psi(\cdot)$  attains a minimum weakly above *b* at some  $a \in S$ .
  - $\Rightarrow~$  Recommending the minimum instead improves the payoff for both players.
- ► Full support action distribution ⇒ Sender recommends own most preferred action.

#### 1. The Model: Introducing Complex Environments.

2. Results

- Decision making without the Expert.
- ► Main Result: Decision making with the Expert.
- 3. Extensions: Brownian Motion and Beyond.

# Delegating v. Communicating?

Question: Should the principal of an organization hire an expert to do a task or to get advice?

# Delegating v. Communicating?

Question: Should the principal of an organization hire an expert to do a task or to get advice?

▶ Simple environments: There is a trade-off between information and control. (Dessein, 2002)

# Delegating v. Communicating?

Question: Should the principal of an organization hire an expert to do a task or to get advice?

- ▶ Simple environments: There is a trade-off between information and control. (Dessein, 2002)
- **Complex environments:** If  $q \leq q_b^{\max}$  they are equivalent either way control is lost.

# Delegating v. Communicating?

Question: Should the principal of an organization hire an expert to do a task or to get advice?

- ▶ Simple environments: There is a trade-off between information and control. (Dessein, 2002)
- ▶ **Complex environments:** If  $q \le q_b^{\max}$  they are equivalent either way control is lost.

**Question:** What if  $q > q_b^{\max}$ ?

# Delegating v. Communicating?

Question: Should the principal of an organization hire an expert to do a task or to get advice?

- ▶ Simple environments: There is a trade-off between information and control. (Dessein, 2002)
- ▶ **Complex environments:** If  $q \le q_b^{\max}$  they are equivalent either way control is lost.

**Question:** What if  $q > q_b^{\max}$ ?

• Receiver can commit to taking actions from  $[0, q_h^{\max}]$  to facilitate efficient communication.

# Delegating v. Communicating?

Question: Should the principal of an organization hire an expert to do a task or to get advice?

- ▶ Simple environments: There is a trade-off between information and control. (Dessein, 2002)
- ▶ **Complex environments:** If  $q \le q_b^{\max}$  they are equivalent either way control is lost.

**Question:** What if  $q > q_b^{\max}$ ?

- Receiver can commit to taking actions from  $[0, q_b^{\max}]$  to facilitate efficient communication.
- ▶ But it is better for him to delegate full decision making power.
  - Restriction to  $[0, q_b^{\max}]$  creates action-alignment by making both players worse off.

- ▶ Brownian Motion is a tractable setup to illustrate how experts derive power in practice.
- ▶ Sender optimal and efficient cheap talk can be supported in other environments.

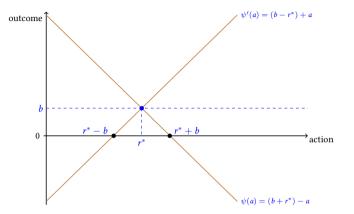
- ▶ Brownian Motion is a tractable setup to illustrate how experts derive power in practice.
- ▶ Sender optimal and efficient cheap talk can be supported in other environments.
  - Action-alignment: The receiver and sender can have different ideal actions for every state.
  - ▶ Distribution: Joint distribution can be non-gaussian, non-markov or have dependent increments.
  - ► Action/State Space: Discrete, continuum, or higher dimensional. Also they can be isomorphic.

- ▶ Brownian Motion is a tractable setup to illustrate how experts derive power in practice.
- ▶ Sender optimal and efficient cheap talk can be supported in other environments.
  - Action-alignment: The receiver and sender can have different ideal actions for every state.
  - ▶ Distribution: Joint distribution can be non-gaussian, non-markov or have dependent increments.
  - ► Action/State Space: Discrete, continuum, or higher dimensional. Also they can be isomorphic.
- ▶ What is the common feature then?

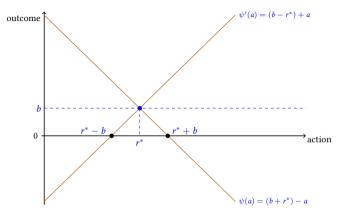
- ▶ Brownian Motion is a tractable setup to illustrate how experts derive power in practice.
- ▶ Sender optimal and efficient cheap talk can be supported in other environments.
  - Action-alignment: The receiver and sender can have different ideal actions for every state.
  - ▶ Distribution: Joint distribution can be non-gaussian, non-markov or have dependent increments.
  - ► Action/State Space: Discrete, continuum, or higher dimensional. Also they can be isomorphic.
- ▶ What is the common feature then? Expert advice is non-invertible.

- ▶ Brownian Motion is a tractable setup to illustrate how experts derive power in practice.
- ▶ Sender optimal and efficient cheap talk can be supported in other environments.
  - Action-alignment: The receiver and sender can have different ideal actions for every state.
  - ▶ Distribution: Joint distribution can be non-gaussian, non-markov or have dependent increments.
  - ► Action/State Space: Discrete, continuum, or higher dimensional. Also they can be isomorphic.
- ▶ What is the common feature then? Expert advice is non-invertible.

Expert reveals her own optimal action  $\Rightarrow$  Decision maker learns his optimal action.

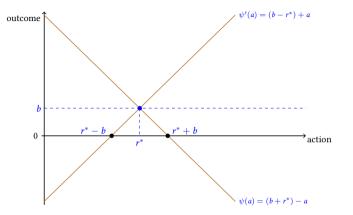


• Outcome Mapping:  $\psi(a) = \psi_0 + a$  or  $\psi(a) = \psi_0 - a$  with  $\psi_0 \in \mathbb{R}$ .



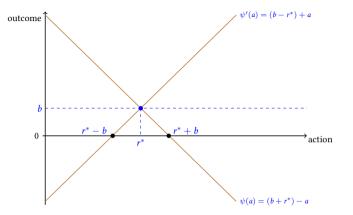
• Outcome Mapping:  $\psi(a) = \psi_0 + a$  or  $\psi(a) = \psi_0 - a$  with  $\psi_0 \in \mathbb{R}$ .

▶ Efficient equilibrium exists if and only if two states are *equally* likely.



▶ Outcome Mapping:  $\psi(a) = \psi_0 + a$  or  $\psi(a) = \psi_0 - a$  with  $\psi_0 \in \mathbb{R}$ .

- ▶ Efficient equilibrium exists if and only if two states are *equally* likely.
- Players always have different optimal actions.



• Outcome Mapping:  $\psi(a) = \psi_0 + a$  or  $\psi(a) = \psi_0 - a$  with  $\psi_0 \in \mathbb{R}$ .

- Efficient equilibrium exists if and only if two states are *equally* likely.
- ▶ Players always have different optimal actions. Receiver faces directional uncertainty.

### Expert Advice in the Long-run

Question: How does the expert power change in long-run relationships?

Question: How does the expert power change in long-run relationships?

▶ Decision maker learns the relationship between actions and outcomes over time.

Question: How does the expert power change in long-run relationships?

- ▶ Decision maker learns the relationship between actions and outcomes over time.
- ► Expert can't use her information efficiently communicates inefficiently to keep the receiver uncertain.

Question: How does the expert power change in long-run relationships?

- ▶ Decision maker learns the relationship between actions and outcomes over time.
- ► Expert can't use her information efficiently communicates inefficiently to keep the receiver uncertain.
- Decision maker's ability to learn can make communication so inefficient that she becomes worse off compared to single-period efficient communication.

#### Literature Review

- ▶ Cheap Talk (Crawford and Sobel, 1982).
  - ▶ Invertible. Equilibrium: Expert sacrifices power to make recommendations non-invertible.
- Bayesian Persuasion (Kamenica and Gentzkow, 2011).
  - ► Commitment makes recommendation non-invertible. We get sender-optimal <u>without</u> commitment.
- ▶ Unknown bias (Morgan and Stocken, 2003).
  - ▶ Non-invertible, but low residual uncertainty ⇒ Equilibria are generally inefficient.
- ▶ Discrete and Independent Actions (Aghion and Tirole, 1997)
  - ► No informational spillover.
- ▶ Brownian Motion (Callander, 2008; Callander, Lambert, Matouschek, 2021; Dall'Ara, 2023).
  - ▶ We study non-invertibility broadly, and how sender can shape information spillover.

## Conclusion

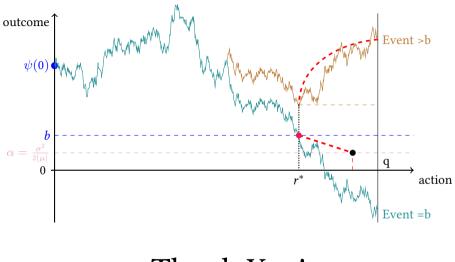
► In practice experts are "overtowering."

▶ In practice experts are "overtowering.' In models they have no power and communication is inefficient.

- ▶ In practice experts are "overtowering.' In models they have no power and communication is inefficient.
- ▶ We develop a novel and comprehensive framework that captures expert-power in practice.

- ▶ In practice experts are "overtowering.' In models they have no power and communication is inefficient.
- ▶ We develop a novel and comprehensive framework that captures expert-power in practice.
- ▶ When the decision maker faces large "information inequality" the canonical results are reversed:
  - 1. Experts have full power they can implement her optimal action in equilibrium.
  - 2. Communication is efficient.

- ▶ In practice experts are "overtowering.' In models they have no power and communication is inefficient.
- ▶ We develop a novel and comprehensive framework that captures expert-power in practice.
- ▶ When the decision maker faces large "information inequality" the canonical results are reversed:
  - 1. Experts have full power they can implement her optimal action in equilibrium.
  - 2. Communication is efficient.
- ► Expert power comes from how much information remains private after the recommendation.



Thank You!

# Extra Slides

# States and Beliefs

•  $\psi: A \to \mathbb{R}$  and  $\Psi$  is the set of all  $\psi$ .



- It can be also thought as if  $\psi(\cdot)$  is a known function of a random variable  $\theta$  (with underlying probability triple  $(\Omega, \mathcal{F}, \omega)$ ) privately observed by the sender.
- State is  $\theta$  and state space is  $\theta \in \Theta$ .
- ▶ Receiver prior belief:  $\omega(\cdot)$  over  $\Theta$ 
  - ▶ e.g.  $\Theta = [0, 1]$  and  $\omega$  is the uniform distribution.
  - e.g.  $\theta = C[0, q]$  and  $\omega$  is the Wiener measure.
- We refer to the induced beliefs about  $\psi(\cdot)$  instead of  $\omega$ .

We call  $\omega(\cdot \mid \cdot), \mathit{a}(\cdot), \mathit{m}(\cdot)$  a Perfect Bayesian Equilibrium if

- 1.  $\omega(\psi \mid r \in m(\psi))$  is obtained via Bayes' rule whenever possible,
- 2.  $a(r) \in \arg \max_{a' \in \mathcal{A}} \mathbb{E}[u_R(a', \psi) \mid \omega(\psi \mid r \in m(\psi))]$  for every  $r \in \mathcal{M}$ ,
- 3.  $m(\psi) \in \arg \max_{r' \in \mathcal{M}} u_{\mathcal{S}}(a(r'), \psi)$  for every  $\psi \in \Psi$ .

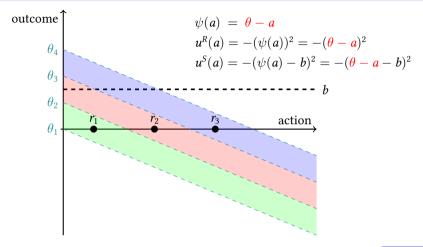
▶ Players: Sender and Receiver.

ack to Simple Environments

- Actions:  $\mathcal{A} = \mathbb{R}_+$ .
- Outcomes:  $\psi(a) = \theta a$  common knowledge
- Sender's private information: realized  $\theta$ .
- Receiver's prior:  $\theta \sim \mathcal{I} \subseteq \mathbb{R}_+$ .

▶ Payoffs:  $u^{S}(a) = -(\psi(a) - b)^{2} = -(\theta - a - b)^{2}$ ,  $u^{R}(a) = -(\psi(a))^{2} = -(\theta - a)^{2}$ .

# Simple Environments: Equilibrium



- ▶ All equilibria are partitional:  $m^*(\theta) = r_i$  if and only if  $\theta_i \in [\theta_{i-1}, \theta_i]$ .
- ► Sender incentive compatibility limits the number of partitions.
- ▶ If partitions are too small, types at the boundary are too close to each other.

Back to Simple Environments

# **Complex Environments**

- ▶ Players: Sender and Receiver.
- Actions:  $\mathcal{A} = \mathbb{R}_+$ .
- Outcomes: $\psi(a) = \psi_0 + \mu a + \sigma W(a)$ .
  - The parameters  $\psi_0, \mu$  and  $\sigma$  common knowledge.
- Formally state is W(a) and state space is C[0, q].
- Sender's private information: The realized path  $\psi(a)$ .
- ▶ Receiver prior belief:  $\omega(\cdot)$  over C[0, q] given by the Wiener measure.
  - We generally refer to the induced beliefs about  $\psi(\cdot)$  instead of  $W(\cdot)$ .

#### Proof of Lemma 1

By the mean-variance representation of quadratic utility, the receiver's expected utility is:

$$\mathbb{E}[u_{R}(a)] = -\left[\psi\left(0\right) + \mu a\right]^{2} - \sigma^{2}a.$$

The first and second order conditions for optimality are:

$$egin{aligned} rac{d\mathbb{E}[u_R(a)]}{da} &= -2\mu\left[\psi\left(0
ight)+\mu a
ight]-\sigma^2,\ rac{d^2\mathbb{E}[u_R(a)]}{da^2} &= -2\mu^2 \leq 0. \end{aligned}$$

The result follows from the first order condition.

- ▶ We get a similar result for other weakly concave utility.
- $\blacktriangleright\,$  But  $\alpha$  is no longer a constant threshold.

Back to No Expert

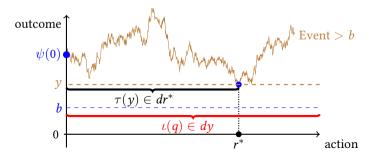
- We can define Event = b using the hitting "action" (time).
- First hitting action:  $\tau(x) := \inf\{a \in [0, q] \mid \psi(a) = x\}.$
- Probability of the path first-hitting  $b < \psi_0$ :

$$\mathbb{P}(\text{Event} = b \text{ at } a) = \mathbb{P}(\tau(b) \in da) = \frac{\psi_0 - b}{\sigma a \sqrt{a}} \phi\left(\frac{\psi_0 - b + \mu a}{\sigma \sqrt{a}}\right) da \quad \forall x \in \mathbb{R}_+$$

Back to Event=b

#### Probabilities of Event > b

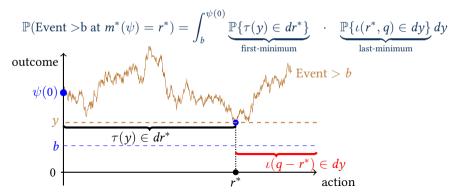
- ► First hitting action:  $\tau(x) := \inf\{a \in [0, q] \mid \psi(a) = x\}.$
- Minimum of the path  $\iota(w, x)$ :  $\iota(w, x) = \inf{\{\psi(a) \mid a \in [w, x]\}}$ .
- $\mathbb{P}(\text{Event} > b \text{ at } m^*(\psi) = r^*) = \int_b^{\psi_0} \mathbb{P}(\tau(y) \in dr^*, \iota(q) \in dy) dy.$





#### Probabilities of Event > b

- ► First hitting action:  $\tau(x) := \inf\{a \in [0, q] \mid \psi(a) = x\}.$
- Minimum of the path  $\iota(w, x)$ :  $\iota(w, x) = \inf{\{\psi(a) \mid a \in [w, x]\}}$ .
- $\mathbb{P}(\text{Event} > b \text{ at } m^*(\psi) = r^*) = \int_b^{\psi_0} \mathbb{P}(\tau(y) \in dr^*, \iota(q) \in dy) dy.$
- ▶ Using the Strong Markov Property of *W*(*a*):



# **Bayes Updating**

• We are interested in  $\mathbb{P}(\text{Event} = \mathbf{b} \mid m^*(\psi) = r^*)$ .

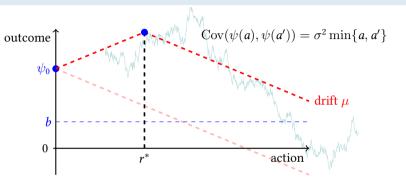
Back to Receiver's Inference

- ▶ Conditioning event  $m^*(\psi) \in dr^*$  is the (disjoint) union of two events:
  - 1. Event =b at  $m^*(\psi)$ ,
  - 2. Event>b at  $m^*(\psi)$ .
- ▶ Regular conditional probability can be obtained as follows:

$$\begin{split} \mathbb{P}(\text{Event} = \mathbf{b} \mid m^*(\psi) = r^*) &= \frac{\mathbb{P}(\text{Event} = \mathbf{b} \text{ at } m^*(\psi) \in dr^*)}{\mathbb{P}(m^*(\psi) = r^*)} \\ &= \frac{\mathbb{P}(\text{Event} = \mathbf{b} \text{ at } m^*(\psi) \in dr^*)}{\mathbb{P}(\text{Event} = \mathbf{b} \text{ at } m^*(\psi) \in dr^*) + \mathbb{P}(\text{Event} > \mathbf{b} \text{ at } m^*(\psi) \in dr^*)} \\ &= \frac{\mathbb{P}(\tau(b) \in dr^*)}{\mathbb{P}(\tau(b) \in dr^*) + \int_b^{\psi_0} \mathbb{P}(\tau(y) \in dr^*) \mathbb{P}(\iota(r^*, q) \in dy) dy} \end{split}$$

▶ Densities are well defined everywhere  $r^* \in (0, q]$ .

#### Brownian Motion: Conditional Beliefs

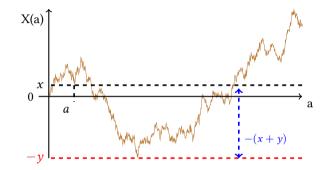


• The beliefs conditional on  $\psi(r^*) = y$  are:

Back to Complex Environments 📜 Back to Inference

$$\mathbb{E}[\psi(a)|\psi(r^*) = y] = \begin{cases} \psi_0 + \frac{a}{r^*}(y - \psi_0) & \text{if } a \le r^* \\ y + \mu a & \text{if } a \ge r^* \end{cases}$$
$$\operatorname{Var}[\psi(a)|\psi(r^*) = y] = \begin{cases} \sigma^2 \frac{a(r^* - a)}{r^*} & \text{if } a \le r^* \\ \sigma^2(a - r^*) & \text{if } a \ge r^* \end{cases}$$

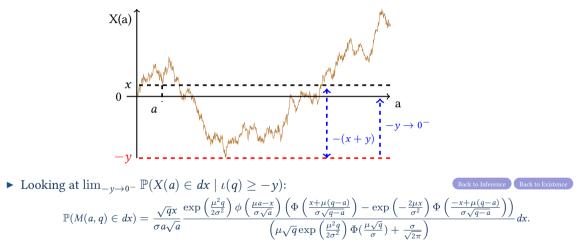
#### Brownian Meander I



• Rescale such that  $X(a) = \psi(a) - \psi_0 = \mu a + \sigma W(a)$ .

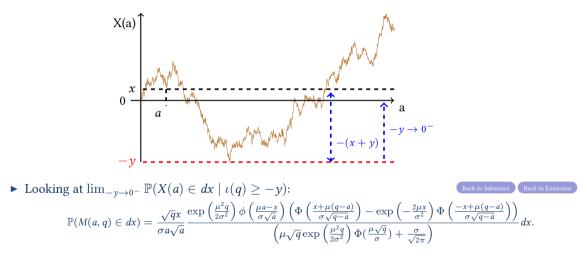
$$\mathbb{P}(X(a) \in dx \mid \iota(q) \ge -y) = \frac{\mathbb{P}(X(a) \in dx, \iota(q) \ge -y)}{\mathbb{P}(\iota(q) \ge -y)}$$
$$= \frac{\mathbb{P}(X(a) \in dx, \iota(a) \ge -y, \iota(q-a) \ge -(x+y))}{\mathbb{P}(\iota(q) \ge -y)}$$
$$\mathbb{P}(X(a) \in dx \mid \iota(q) \ge -y) = \frac{\mathbb{P}(X(a) \in dx, \iota(a) \ge -y)\mathbb{P}(\iota(q-a) \ge -(x+y))}{\mathbb{P}(\iota(q) \ge -y)}.$$

#### Brownian Meander II



- ▶ Details of the weak convergence follows from standard arguments.
- ▶ See Durrett et al. (1977) and Iafrate and Orsingher (2020) for the details.

#### Brownian Meander II



- It coincides with equation (1.4) in Iafrate and Orsingher (2020) when  $\sigma = 1$ .
- It coincides with Rayleigh distribution whenever  $\mu = 0$ ,  $\sigma = 1$  and a = q.

#### Moments of Brownian Meander

• We characterize the distribution of M(a, q) given its terminal value.

Back to Existence

- Special case of  $\mu = 0$  and  $\sigma = 1$  is analyzed in Devroye (2010) and Riedel (2021).
- ▶ This is obtained by the limit:  $\lim_{-y\to 0^-} \mathbb{P}(X(a) \in dx \mid X(q) = c, \iota(q) \ge -y)$ :

$$\mathbb{P}(M(a,q) \in dx \mid M(q,q) = c) = \frac{xq\sqrt{q}}{ca\sqrt{a}\sqrt{q-a}\sigma} \left[ \phi\left(\frac{x - \frac{ca}{q}}{\sqrt{\frac{a}{q}}\sqrt{q-a}\sigma}\right) - \phi\left(\frac{x + \frac{ca}{q}}{\sqrt{\frac{a}{q}}\sqrt{q-a}\sigma}\right) \right] dx$$

$$\begin{split} \mathbb{E}[M(a,q)|M(q,q)=c] &= \frac{\sigma^2(q-a) + \frac{c^2 a}{q}}{c} \operatorname{erf}\left(\frac{c\sqrt{a}}{\sigma\sqrt{2q(q-a)}}\right) + \exp\left(\frac{-c^2 a}{2q(q-a)\sigma^2}\right) \sqrt{\frac{2a(q-a)}{q\pi}}\sigma\\ \mathbb{E}[M^2(a,q) \mid M(q,q)=c] &= \frac{3(q-a)a}{q}\sigma^2 + \frac{c^2 a^2}{q^2} \end{split}$$

▶ It follows that  $\lim_{a\to 0^+} \frac{\partial}{\partial a} \mathbb{E}[M(a,q)|M(q,q)=c] = \infty$ .

#### Equilibrium Dominance

- ► First hitting action:  $\tau(x) := \inf\{a \in [0, q] \mid \psi(a) = x\}.$
- Minimum of the path  $\iota(w, x)$ :  $\iota(w, x) = \inf{\{\psi(a) \mid a \in [w, x]\}}$ .
- We have the probabilities given by:

$$\mathbb{P}(\text{Event} = b \text{ at } r^*) = \mathbb{P}(\tau(b) \in dr^*)) = \frac{\psi_0 - b}{\sigma r^* \sqrt{r^*}} \phi\left(\frac{\psi_0 - b + \mu r^*}{\sigma \sqrt{r^*}}\right) dr^* \quad \forall x \in \mathbb{R}_+$$

$$\mathbb{P}(\text{Event} > \text{b at } r^*) = \int_b^{\psi(0)} \underbrace{\mathbb{P}\{\tau(y) \in dr^*\}}_{\text{first-minimum}} \cdot \underbrace{\mathbb{P}\{\iota(r^*, q) \in dy\}}_{\text{last-minimum}} dy. \mathbb{P}\{\iota(r^*, q) \in dy\}$$

- As q gets smaller,  $\tau(b) \in dr^*$  is constant and  $\mathbb{P}\{\iota(r^*, q) \in dy\}$  is increasing.
- Thus,  $\mathbb{P}(\text{Event} = \mathbf{b} \mid m^*(\psi) \text{ decreasing:}$

 $\mathbb{P}(\text{Event} = b \mid m^*(\psi) = r^*) = \frac{\mathbb{P}(\text{Event} = b \text{ at } m^*(\psi) \in dr^*)}{\mathbb{P}(\text{Event} = b \text{ at } m^*(\psi) \in dr^*) + \mathbb{P}(\text{Event} > b \text{ at } m^*(\psi) \in dr^*)}.$ 

## Equilibrium Existence

Change in **expected outcome** for a deviation to  $r^* + a'$  is given by:



 $\Delta(a', r^*, q) = \mathbb{P}(\text{Event} = \mathbf{b} \mid m^*(\psi) = r^*)(\mu a') + \mathbb{P}(\text{Event} > \mathbf{b} \mid m^*(\psi) = r^*)\mathbb{E}[M(a', q - r^*)]$ 

- 1. We showed that  $\mathbb{P}(\text{Event} = \mathbf{b} \mid m^*(\psi) = r^*)$  decreasing.
- 2. Moreover,  $\mathbb{P}(\text{Event} = \mathbf{b} \mid m^*(\psi) = r^*) \to 1$  for every as  $r^* \to 0$ .
- 3. We show that  $\lim_{a\to 0^+} \frac{\partial}{\partial a} \mathbb{E}[M(a,q)|M(q,q)=c] = \infty$  for every  $q^*$ .
- ▶ If  $q \to 0$ , then  $\max\{a, r^*\} \to 0$ . So  $\lim_{q\to 0} \Delta(a', r^*, q) > 0$
- ▶ Thus, for some  $\bar{q} > 0$  we have that  $\Delta(a', r^*, \bar{q})$  for every  $a', r^*, q < \bar{q}$ .
- Note that  $\bar{q} \neq q_{\text{max}}^b$ :  $q_{\text{max}}^b$  is the largest solution q is the counterpart for **expected payoff**.

## Action Space v. Complexity

- We develop our analysis by varying the size of the action space instead of  $\sigma$  or  $\alpha$ . Back to Size of the Action Space
- Expert derives power from the complexity of the environment but not in direct proportion to complexity.
- Increased  $\sigma$  has conflicting effects.
- 1. Changes what the receiver infers from the recommendation
  - ▶ Probability of Event= *b* is non-monotone, and increasing on average.
  - Makes it harder to support the equilibrium.
- 2. Changes the shape of receiver uncertainty about other actions.
  - Expectations for deviations in Event > *b* becomes more steep.
  - ► Riskiness of deviations increase in both events.
  - Makes it easier to sustain.
- ▶ Drift  $\mu$  closer to 0 also decreases the probability of Event > b.
  - Equilibrium is always easier to support.

# Extensions: Robustness within BM

#### Extensions within Brownian Motion

#### ▶ Weakly concave utility with an unique maximum.

- ▶ The  $\alpha$  threshold is not a constant Everything else goes through.
- Very large bias:  $b > \psi_0$ .
  - ► Interests are diametrically opposed, only equilibria are babbling.
- Negative Bias: b < 0.
  - In event = b, receiver knows there is an action to the left that gives his ideal.
- Actions to the left of the status quo.
  - $\blacktriangleright\,$  Recommendations to the left of status quo are easier to implement due to  $\mu <$  0.



Demonstration of Large Bias

Demonstration of Negative Bias

Demonstration of Actions to the Left



#### Sketch of the Idea

Say that the receiver's utility is separable in mean  $\mu(a) = \mathbb{E}[\psi(a)]$  and variance  $\sigma(a) = \operatorname{Var}[\psi(a)]$ :

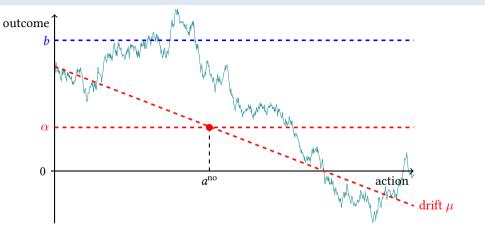
$$\mathbb{E}[u_R(a)] = v(\mu(a)) - w(\sigma(a)).$$

The first and second order conditions for optimality are:

$$\begin{aligned} \frac{d\mathbb{E}[u_{R}(a)]}{da} &= \mu'(a)\nu'(\mu(a)) - \sigma'(a)w(\sigma(a)) = 0\\ \frac{d^{2}\mathbb{E}[u_{R}(a)]}{da^{2}}\mu''(a)\nu'(\mu(a)) + \mu'(a)^{2}\nu''(\mu(a)) - \sigma''(a)w'(\sigma(a)) - \sigma'(x)^{2}w''(\sigma(x)) \le 0\\ a &= \mu^{-1}\left((\nu')^{-1}\left(\frac{\sigma'(a)\nu'(\sigma(a))}{\mu'(a)}\right)\right)\end{aligned}$$

The result follows from the first order condition under suitable conditions on the curvature of  $\mu(a)$  and  $\sigma(a)$ . e.g.  $\mu'(x) < 0$ ,  $\mu''(x) \le 0$  and  $\sigma'(x) > 0$ ,  $\sigma''(x) > 0$  and w''(x),  $v''(x) \le 0$ 

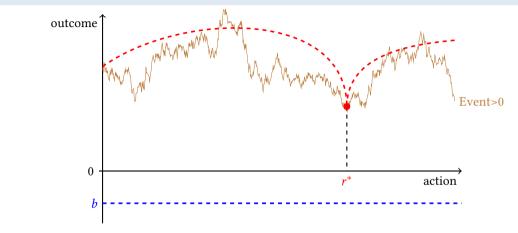
#### Very Large Bias



► Interests are fully misaligned.

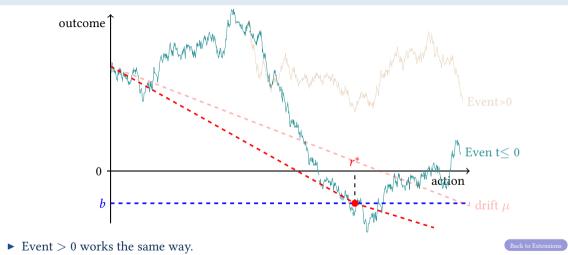
- ▶ If an outcome is better than the status quo for the sender is worse for the receiver.
- Only equilibria are babbling.

#### Negative Bias



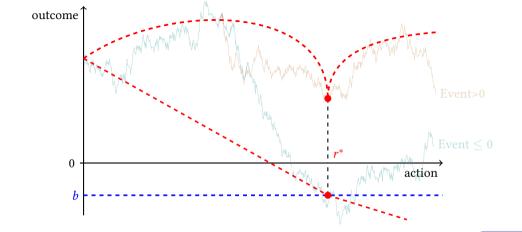
► Event > 0 works the same way.

#### Negative Bias



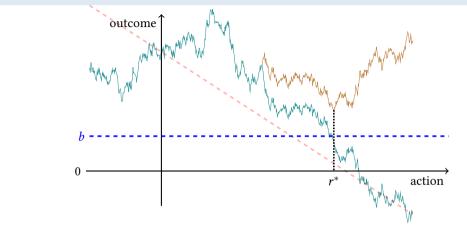
• In Event  $\leq$  0, now there is a profitable deviation is now to the left.

## Negative Bias

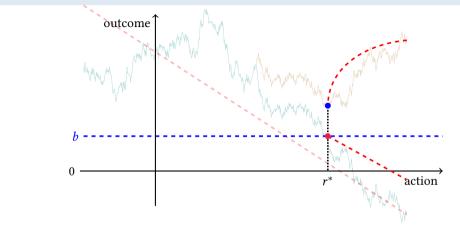


► Event > 0 works the same way.

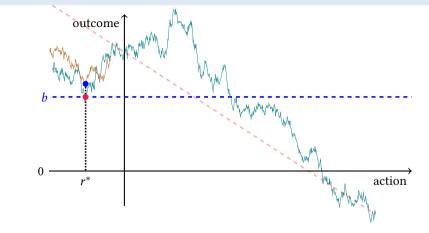
- In Event  $\leq$  0, now there is a profitable deviation is now to the left.
- A similar upper bound like  $q_{\max}^b$  can be constructed.



• If the recommendation is  $r^* > 0$ :



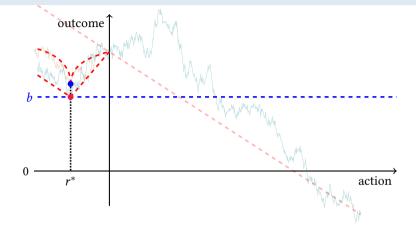
• If the recommendation is  $r^* > 0$ : It is the same problem and  $q_{\max}^b$  works.



• If the recommendation is  $r^* > 0$ : It is the same problem and  $q_{\max}^b$  works.

Back to Extensions

• If the recommendation is  $r^* < 0$ :



- If the recommendation is  $r^* > 0$ : It is the same problem and  $q_{\max}^b$  works.
- If the recommendation is  $r^* < 0$ :
- Drift  $\mu$  has the opposite effect and the Receiver IC is always satisfied when  $r^*$ .

# Extensions: Examples Beyond BM

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

▶ Under what conditions does communication imperfectly reveal the state?

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

- ▶ Under what conditions does communication imperfectly reveal the state?
  - 1. Partial Invertibility: Multiple states are consistent with recommendation.

 $|m^{-1}(r)| > 1 \quad \forall r \in \mathcal{A}$ 

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

- ▶ Under what conditions does communication imperfectly reveal the state?
  - 1. Partial Invertibility: Multiple states are consistent with recommendation.

 $|m^{-1}(r)| > 1 \quad \forall r \in \mathcal{A}$ 

▶ When is the receiver has uncertainty have about his best response?

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

- ▶ Under what conditions does communication imperfectly reveal the state?
  - 1. Partial Invertibility: Multiple states are consistent with recommendation.

 $|m^{-1}(r)| > 1 \quad \forall r \in \mathcal{A}$ 

- ▶ When is the receiver has uncertainty have about his best response?
  - 2. **Response Uncertainty:** Receiver has distinct best responses to those states.

$$\bigcap_{\psi' \in m^{-1}(r)} \arg \max_{a \in \mathcal{A}} u^{R}(a, \psi') = \emptyset \quad \forall r \in \mathcal{A}$$

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

- ▶ Under what conditions does communication imperfectly reveal the state?
  - 1. Partial Invertibility: Multiple states are consistent with recommendation.

 $|m^{-1}(r)| > 1 \quad \forall r \in \mathcal{A}$ 

- ▶ When is the receiver has uncertainty have about his best response?
  - 2. **Response Uncertainty:** Receiver has distinct best responses to those states.

$$\bigcap_{\psi' \in m^{-1}(r)} \arg \max_{a \in \mathcal{A}} u^{R}(a, \psi') = \emptyset \quad \forall r \in \mathcal{A}$$

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

- ▶ Under what conditions does communication imperfectly reveal the state?
  - 1. Partial Invertibility: Multiple states are consistent with recommendation.

 $|m^{-1}(r)| > 1 \quad \forall r \in \mathcal{A}$ 

- ▶ When is the receiver has uncertainty have about his best response?
  - 2. Response Uncertainty: Receiver has distinct best responses to those states.

$$\bigcap_{\psi' \in m^{-1}(r)} \arg \max_{a \in \mathcal{A}} u^{R}(a, \psi') = \emptyset \quad \forall r \in \mathcal{A}$$

▶ When does that lead the receiver to accept the sender's optimal action?

Suppose that the sender uses  $m: \psi \to A$  that *precisely reveals* his optimal action.

- ▶ Under what conditions does communication imperfectly reveal the state?
  - 1. Partial Invertibility: Multiple states are consistent with recommendation.

 $|m^{-1}(r)| > 1 \quad \forall r \in \mathcal{A}$ 

- ▶ When is the receiver has uncertainty have about his best response?
  - 2. Response Uncertainty: Receiver has distinct best responses to those states.

$$\bigcap_{\psi' \in m^{-1}(r)} \arg \max_{a \in \mathcal{A}} u^{R}(a, \psi') = \emptyset \quad \forall r \in \mathcal{A}$$

- ▶ When does that lead the receiver to accept the sender's optimal action?
  - 3. Recommendation Acceptance: Receiver's incentive compatibility is satisfied.

$$r \in rg\max_{a \in \mathcal{A}} \mathbb{E}[u^{R}(a, \psi) \mid \psi \in m^{-1}(r)] \quad \forall r \in m^{-1}(\Psi)$$



- 1. Partial Invertibility: Multiple states are consistent with recommendation.
- 2. Response Uncertainty: Receiver has distinct best responses to those states.
- 3. Recommendation Acceptance: Receiver's incentive compatibility is satisfied.

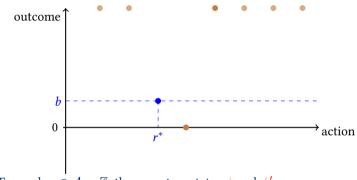
- 1. Partial Invertibility: Multiple states are consistent with recommendation.
- 2. Response Uncertainty: Receiver has distinct best responses to those states.
- 3. Recommendation Acceptance: Receiver's incentive compatibility is satisfied.
- ▶ First-point strategy in Brownian Motion environment satisfies (1) and (2).
- First-point strategy also satisfies (3) if action space is narrow  $(q < q_{\max}^b)$ .

- 1. Partial Invertibility: Multiple states are consistent with recommendation.
- 2. Response Uncertainty: Receiver has distinct best responses to those states.
- 3. Recommendation Acceptance: Receiver's incentive compatibility is satisfied.
- ▶ First-point strategy in Brownian Motion environment satisfies (1) and (2).
- First-point strategy also satisfies (3) if action space is narrow  $(q < q_{\max}^b)$ .
- ▶ Efficient strategies in unknown bias models satisfy (1) and (2) but fail (3).

- 1. Partial Invertibility: Multiple states are consistent with recommendation.
- 2. Response Uncertainty: Receiver has distinct best responses to those states.
- 3. Recommendation Acceptance: Receiver's incentive compatibility is satisfied.
- ▶ First-point strategy in Brownian Motion environment satisfies (1) and (2).
- First-point strategy also satisfies (3) if action space is narrow  $(q < q_{\max}^b)$ .
- ▶ Efficient strategies in unknown bias models satisfy (1) and (2) but fail (3).
- Efficient strategies in canonical cheap talk fail (1).

- 1. Partial Invertibility: Multiple states are consistent with recommendation.
- 2. Response Uncertainty: Receiver has distinct best responses to those states.
- 3. Recommendation Acceptance: Receiver's incentive compatibility is satisfied.
- ▶ First-point strategy in Brownian Motion environment satisfies (1) and (2).
- First-point strategy also satisfies (3) if action space is narrow  $(q < q_{\max}^b)$ .
- ▶ Efficient strategies in unknown bias models satisfy (1) and (2) but fail (3).
- Efficient strategies in canonical cheap talk fail (1).
- ▶ **Partition strategies** in canonical cheap talk satisfy (1) and (2).
- ▶ **Partition strategies** also satisfy (3) if partitions are large enough.

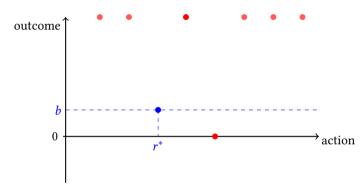
#### Misalignment Without Directional Uncertainty



• For each  $a \in \mathcal{A} = \mathbb{Z}$ , there are two states  $\psi$  and  $\psi'$ :

• 
$$\psi(a) = b, \psi(a+1) = 0 \text{ and } \psi(a') = 100b \quad \forall a' \in \mathcal{A} \setminus \{a, a+1\}.$$

#### Misalignment Without Directional Uncertainty

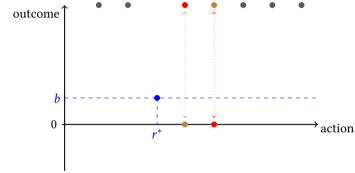


• For each  $a \in \mathcal{A} = \mathbb{Z}$ , there are two states  $\psi$  and  $\psi'$ :

• 
$$\psi(a) = b, \psi(a+1) = 0 \text{ and } \psi(a') = 100b \ \forall a' \in \mathcal{A} \setminus \{a, a+1\}.$$

•  $\psi'(a) = b, \psi'(a+2) = 0$  and  $\psi'(a') = 100b \quad \forall a' \in \mathcal{A} \setminus \{a, a+2\}.$ 

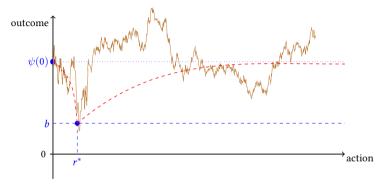
#### Misalignment Without Directional Uncertainty



• For each  $a \in \mathcal{A} = \mathbb{Z}$ , there are two states  $\psi$  and  $\psi'$ :

- $\psi(a) = b, \psi(a+1) = 0 \text{ and } \psi(a') = 100b \quad \forall a' \in \mathcal{A} \setminus \{a, a+1\}.$
- ►  $\psi'(a) = b, \psi'(a+2) = 0$  and  $\psi'(a') = 100b \quad \forall a' \in \mathcal{A} \setminus \{a, a+2\}.$
- Efficient equilibrium exists if neither states dominate for any action.
- Receiver is never aligned with the sender *and* has no directional uncertainty.

#### Orstein-Uhlenbeck: Mean-Reversion



• The mapping is Ornstein-Uhlenbeck mean-reverting to  $\psi(0)$ .

Details of OU process

- Expected outcome always points toward  $\psi(0)$ .
- First-point equilibrium exists  $\forall b \in [0, \psi(0))$  and  $\forall q \in \mathbb{R}$ .

#### Wiener State Space: Mean Reversion

•  $\psi(a)$  is the solution to the stochastic differential equation:

$$d\psi(a) = -\kappa \left(\psi(0) - \psi(a)\right) da + \sigma dW(a)$$

- $\blacktriangleright\ \kappa$  is the mean-reversion coefficient, and  $\sigma$  is the volatility term.
- Environment has the same state space as the Brownian environment.
- ▶ Differs in how the states are translated into outcomes via the outcome mappings.
- ▶ Deviations to *a* < *r*<sup>\*</sup> are worse for the receiver by the continuity of OU process.
- ► For deviations *a* > *r*<sup>\*</sup>:

$$\mathbb{E}[\psi(a) \mid m^{*}(\psi) = r^{*}] = \psi(0) - (\psi(0) - \psi(r^{*})) \underbrace{\exp(-\kappa(a - r^{*}))}_{<1}$$

$$Var(\psi(a) \mid m^{*}(\psi) = r^{*}) = \frac{\sigma^{2}}{2\kappa} (1 - \exp[-2\kappa(a - r^{*})])$$

#### Wiener State Space: Non-Markovian

We can think of fractional BM as keeping the drift same and redefining the Cov (ψ(a), ψ(a')) by:

$$\sigma^{2} \frac{1}{2} \left( |a|^{2H} + |a'|^{2H} - |a - a'|^{2H} \right)$$

- H is the Hurst index describes the raggedness of the resultant motion:
  - If H = 0.5 then the state is Wiener process;
  - ► If *H* > 0.5 then the increments of the process are positively correlated;
  - ► If *H* < 0.5 then the increments of the process are negatively correlated.
- H changes the shape of the variance: Linear, Convex or Concave.

$$H = 0.1$$

#### Wiener State Space: Non-Gaussian

▶ ψ(a) is geometric Brownian Motion, which is the solution to the differential equation:

 $d\psi(a) = \mu\psi(a)dt + \sigma\psi(a)dW(a).$ 

► The solution is given by:

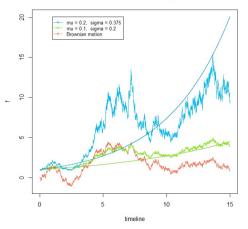
$$\psi(a) = \psi_0 \exp\left(\left(\mu - \frac{\sigma^2}{2}\right)t + \sigma W(a)\right).$$

•  $\psi(a)$  is log-normally distributed with:

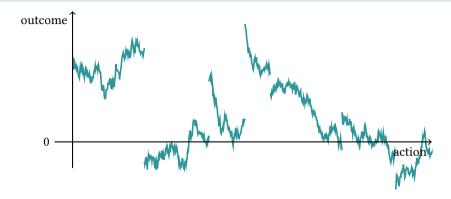
$$\mathbb{E}[\psi(a)] = [\psi_0 \exp(\mu a)]$$
$$\operatorname{Var}(\psi(a)) = \psi_0^2 \exp(2\mu a) \left(\exp(\sigma^2 a) - 1\right)$$

#### Back to Extensions

#### Geometric Brownian Motion trajectories



#### Wiener State Space: Discontinuous



•  $\psi(a)$  = Wiener process W(a) + compound Poisson process Y(a):

 $\psi(a) = \mu t + \sigma W(a) + Y(a)$ 

• If  $Y(a) \ge 0$ , then our techniques based on first hitting times directly apply.

#### Wiener State Space: Higher Dimensions

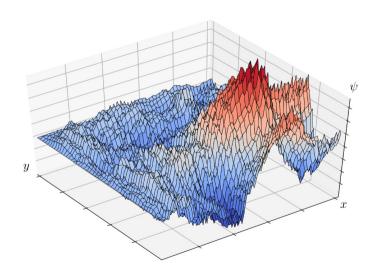
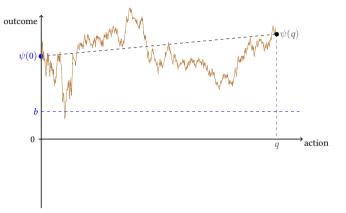


Figure: Brownian Sheet  $\psi : X \times Y \to \mathbb{R}$ .

#### Wiener State Space: More Knowledge

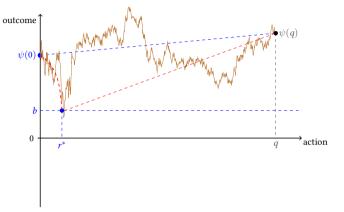


► Consider the Brownian Motion environment.

Back to Extensions

▶ But, the receiver begins knowing a second point action *q* where  $\psi(q) \ge \psi(0)$ .

#### Wiener State Space: More Knowledge



- ► Consider the Brownian Motion environment.
- ▶ But, the receiver begins knowing a second point action *q* where  $\psi(q) \ge \psi(0)$ .
- Similar to the OU process
- Easy to satisfy the first-point equilibrium.